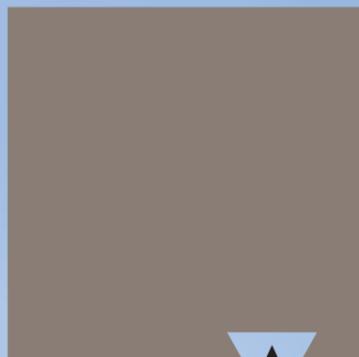


CORPORATE PROFILE

Tokyo Big Sight Inc.



TOKYO BIG SIGHT

Tokyo Big Sight Inc.

3-11-1 Ariake, Koto-ku, Tokyo 135-0063 Japan

TEL: +81-3-5530-1111 (main line)

FAX: +81-3-5530-1222

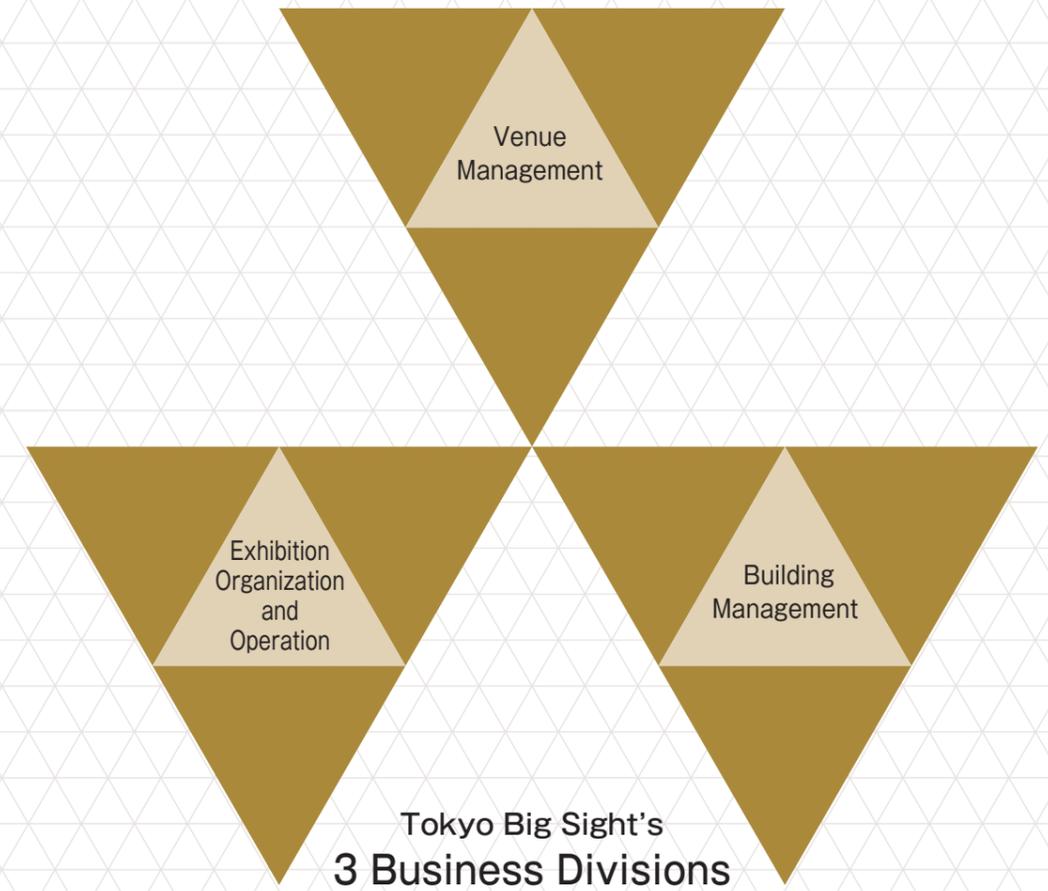
<https://www.bigsight.jp/english/>

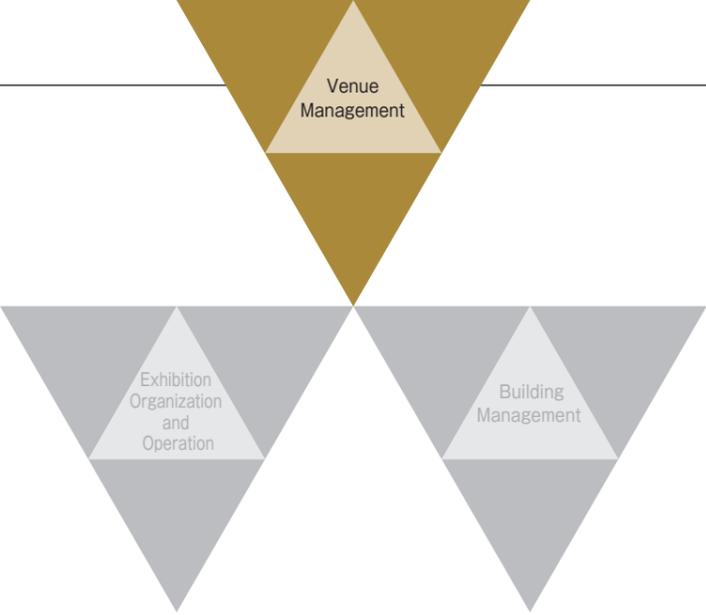


“Encounter” and “Excitement” to open up a new future

Tokyo Big Sight Inc. delivers topnotch hardware, software and mindset through continuous innovation.

In addition to creating encounters and excitement which open up new possibilities for the future, we contribute to society by playing a role in regional development.





Providing the best stage Services from the Customer's Point of View

We are engaged in the management and operation of Tokyo Big Sight, the largest international exhibition venue in Japan, and Ariake GYM-EX (opening in 2023), a legacy facility of the Tokyo Olympics. By providing safe, secure, and comfortable venue management in combination with our knowledge of exhibition organizing, we support the success of your exhibition or other event through our detail-oriented services.



Initiatives for Safety, Reliable and Comfort

At Tokyo Big Sight, we carry out environment creation initiatives to ensure that all visitors at our events can spend their time in safety, security, and comfort.

Safety

With "each employee protects our customers" as our motto, we implement comprehensive fire drills three times a year and security training for security officers, in accordance with legislation and other criteria. Tokyo Big Sight features a Security Center and Disaster Prevention Center on the premises to ensure visitor safety around the clock.

Reliable

There are guide signs to help first-time visitors get around, moving sidewalks, textured paved blocks, and more to ensure the comfort and convenience of visitors.

Comfort

In addition to a wide variety of restaurants and various stores such as the "Visitor & Business Center" that provides a variety of services to support venue users, we provide an environment for comfortable use of the venue, such as a free Wi-Fi service that allows you to connect anywhere in the venue.

Improving Customer Satisfaction

With the goal of further improving convenience, we are implementing regular customer satisfaction (CS) surveys for both event organizers and visitors. The precious feedback provided by these customers is shared with various supervising departments which in turn carry out initiatives for improving the venue environment and the services we provide.

Comprehensive Support for Organizing Exhibitions

Leveraging our knowledge of venue management and exhibition organizing, we provide support to organizers with detail-oriented services to ensure a successful exhibition or other event. In addition, we provide organizers services tailored to current needs.

Tokyo Big Sight

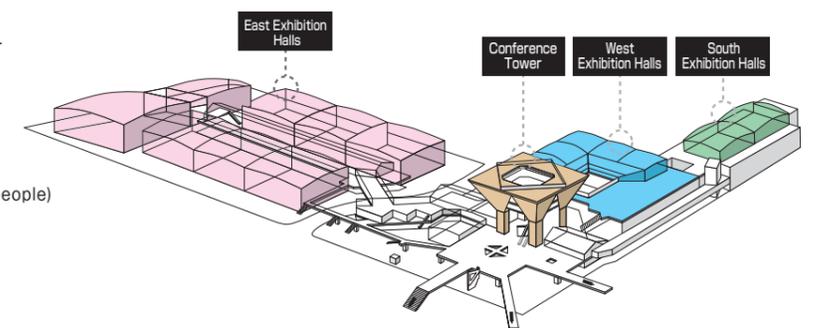
Japan's Largest Exhibition Venue

This facility is made up of a total of 16 exhibition halls separated into 3 buildings (East, West, and South), with a total area of 115,420㎡, making it the largest exhibition venue in Japan. In addition, the international conference hall can accommodate groups of up to 1,000 and there are a total of 22 other meeting rooms and reception halls available for groups as small as 10 people to as large as 500 which can be used for a variety of different purposes. Accordingly, the Tokyo Big Sight venue can be used to host a diverse variety of events.

Official name : Tokyo International Exhibition Center

Exhibition facilities : Indoor exhibition area (3 buildings, 16 halls) (Total exhibition area: 115,420 ㎡)

Convention facilities : Convention facilities: International Conference Hall (capacity of 1,000 people) Reception Hall (1,700 ㎡) Meeting rooms: 22 rooms (ranging from 35 ㎡ to 760 ㎡)



Ariake GYM-EX NEW

New Exhibition Hall in the Ariake North District (opened May 18, 2023)

As a means of reusing the Ariake Gymnastics Centre used in the 2020 Tokyo Olympic and Paralympic Games, the Tokyo Metropolitan Government established this exhibition hall with approximately 9,400 ㎡ of total exhibition space to promote the prosperity of small and medium-sized enterprises in Tokyo. The nickname chosen for the facility is "Ariake GYM-EX" which combines the location (Ariake) with an expression of the sport it was used for (GYMnastics) and its current role (EXHibition hall).



Venue
ManagementExhibition
Organization
and
OperationBuilding
Management

We take the initiative to produce projects that open up new possibilities for the future.

In the exhibition industry, satisfying the needs of the new age requires development of bold new ideas. We propose exhibitions that move ahead of the times to open up tomorrow, based on our visions of the future and sensitivity to the latest trends, to provide the opportunities of effective business matchings for exhibitors and visitors.



Exhibition Organization Business

JIMTOF (Japan International Machine Tool Fair)

This event is one of the world's largest exhibitions and introduces state-of-the-art machine tools and related equipment earlier than any other exhibition in the industry. It is widely acclaimed as a large-scale show like EMO in Europe, IMTS in America, and CIMT in China. JIMTOF has a history of over fifty years since it was first held in Osaka in 1962.

EMO: Exposition Mondiale de la Machine Outil
IMTS: International Manufacturing Technology Show
CIMT: China International Machine Tool Show

Japan International Aerospace Exhibition (JA)

This event showcases the latest products and technologies by top aerospace companies from around Japan and the world. It is jointly hosted with the Society of Japanese Aerospace Companies. The object of the exhibition is to contribute to the promotion of industries relating to aerospace.

Tokyo International Fire and Safety Exhibition

This event is held once every five years for the purpose of sharing lessons on disaster risks learning from past experience, increasing awareness about fire and disaster control and improving the ability to respond to emergencies among people in Tokyo including Tokyoites. The exhibition brings together the latest fire-fighting and disaster prevention equipment and systems manufactured both in Japan and overseas to enhance cooperation among residents, companies, and local governments, and promote the development of related technologies and industries.

Security & Safety Trade Expo (RISCON TOKYO)

This event is one of the largest comprehensive trade shows in Japan. It showcases the latest products and technologies or the like in the risk management area across three exhibition zones: Disaster Risk Reduction, Security, and BCP/Risk Management Themes. Since 2005, RISCON TOKYO has been held every year as a forum for business negotiations that lead to business development, and a base for government administrative bodies and private organizations to disseminate information.

Special Equipment Exhibition & Conference for Anti-Terrorism (SEECAT)

This event is a specialized exhibition for anti-terrorism products and services held annually in conjunction with the Security & Safety Trade Expo. The majority of visitors are public security professionals and specialists with expertise in Japan's anti-terrorism measures. Business negotiations and information exchange are conducted at the exhibition.

Business Chance Expo in TOKYO

The Tokyo Business Chance Expo is a comprehensive exhibition where companies in Tokyo with unique technology and products gather together to promote their products and services to attendees with the goal of developing new sales channels.

Exhibition Operation Division

JAPAN MOBILITY SHOW

Tokyo Big Sight Inc. is responsible for a portion of the JAPAN MOBILITY SHOW operation. We will continue to apply our expertise in site administration and exhibition hosting to assist the organizers to operate this exhibition, and use the event to help revitalize the Tokyo waterfront subcenter, create prosperity and contribute to the development of the national economy.

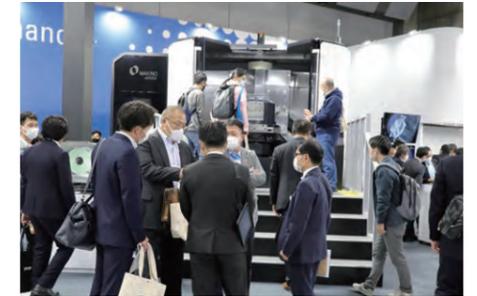
Others

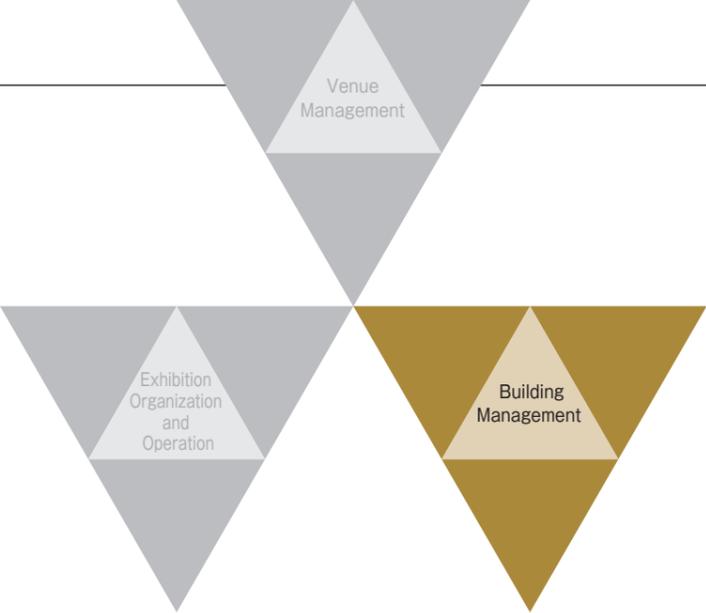
Supporting International Expansion for Small and Medium-Sized Companies

As a cooperative project with the Tokyo Metropolitan Government, we have carried out exhibiting and management projects for international exhibitions such as the "Paris Air Show," "Singapore Air Show," and "Berlin Air Show," with the goal of supporting domestic small and medium-sized companies in cultivating new markets. In the future, we will further expand our overseas activities, promoting the mutual attraction of domestic and international companies and visitors.

Cooperation with International Companies and Organizations

We take a multi-faceted approach to developing cooperation relationships. Through efforts such as collaboration and execution of memoranda of understanding (MOU) with exhibition venues in Asia, government agencies, and other organizations, we strive to promote mutual attraction of exhibitor and visitor and exchange of various information between groups. In addition, we have joined the Global Association of the Exhibition Industry (UFI) and are working to improve our international status.

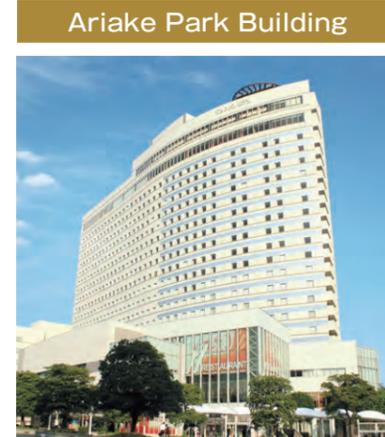




Response to a wide variety of needs of office workers in the waterfront subcenter.

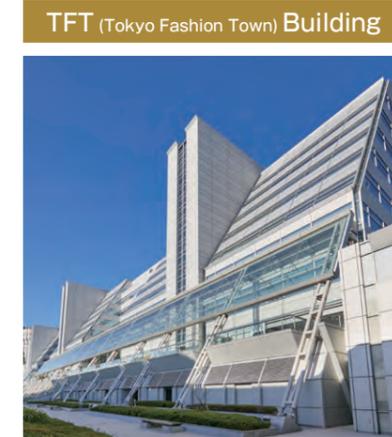
We manage three buildings in the waterfront subcenter of the Ariake and Aomi areas: the Ariake Park Building, TFT (Tokyo Fashion Town) Building, and TIME24 Building. Each building has accommodations, restaurants, medical institutions, etc., to respond to a wide variety of needs of tenants and visitors in this area.

In addition, the waterfront subcenter is resilient to disasters due to the various countermeasures being implemented, and with plans such as the full opening of a second loop line and the launch of bus rapid transit (BRT) operations. The area is expected further development in the near future.



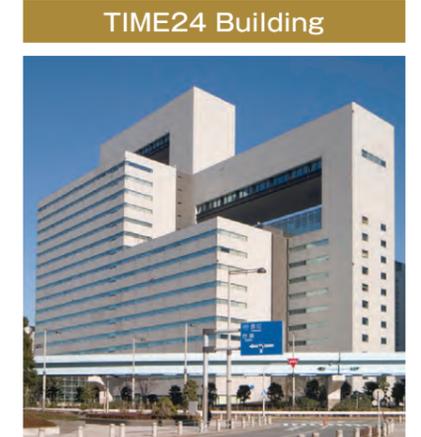
The Ariake Park Building is a complex containing a hotel, offices, and commercial facilities. It features the Tokyo Bay Ariake Washington Hotel, which provides first-rate accommodations for visitors to Tokyo Big Sight and the Tokyo waterfront subcenter, and a number of fine restaurants and retail stores that cater to a variety of needs including lunch, dinner and pre- and post-event gatherings. Equipped with a parking lot for 250 cars, the Ariake Park Building serves as a landmark for visitors to Tokyo Big Sight.

Address : 3-7-11 Ariake, Koto-ku, Tokyo
 Facilities : Hotel, restaurants, shops and offices
 Ground-floor area : 9,899 m²
 Building area : 7,712 m²
 Total floor area : 70,113 m²
 Number of floors : 22 floors above ground, 3 floors below ground and a one-story penthouse



The TFT (Tokyo Fashion Town) Building is composed of two buildings, the East and West Wings. The East Wing is one of the largest buildings in Tokyo, with an area of approximately 9,900 m² on one floor. The East Wing contains a variety of stores, including restaurants, a clinic, a dentist office, a post office, and a daycare center. Centered around the second floor, these stores are used by people including office workers and visitors to Tokyo Big Sight. The building is close to Tokyo Big Sight and is easily accessible from within Tokyo, so the office floors are utilized by many tenants. From the standpoint of industrial development, the building also contains small offices for small- and medium-sized businesses. The three halls and meeting and training rooms can be used for a variety of purposes, such as seminars, exhibitions, and parties.

Address : 3-6-11 Ariake, Koto-ku, Tokyo
 Facilities : Offices, rental halls, conference and seminar rooms, restaurants and shops
 Ground-floor area : 29,541 m²
 Building area : 23,623 m²
 Total floor area : 162,720 m²
 Number of floors : East Wing (9 floors above ground, 1 floor below ground and a two-story penthouse)
 West Wing (9 floors above ground, 2 floors below ground and a one-story penthouse)



The TIME24 Building has expansive non-columnar space running through the building enables sunlight to reach both sides on all floors, and it provides bright open work areas in addition to views of the city center and Tokyo Bay. A free shuttle bus runs along a route between Tokyo Teleport Station on the Rinkai Line and the TIME24 Building, assisting office workers with their daily commutes. The Aomi area, where this building is located, is also an active area for international exchange, with a concentration of research and support institutions for the latest technologies, such as Tokyo Metropolitan Industrial Technology Research Institute, the National Institute of Advanced Industrial Science and Technology, as well as Tokyo International Exchange Center, Tokyo International Cruise Terminal, and TOKYO GLOBAL GATEWAY (Tokyo English Village, a tenant of the TIME24 Building).

Address : 2-4-32 Aomi, Koto-ku, Tokyo
 Facilities : Offices, rental halls, conference and seminar rooms and shops
 Ground-floor area : 10,588 m²
 Building area : 4,989 m²
 Total floor area : 66,485 m²
 Number of floors : 19 floors above ground, 1 floor below ground and a two-story penthouse

Improvement of Tenant Services

Through regular customer satisfaction (CS) surveys implemented for office employees, we maintain an understanding of their needs, and this information serves as the basis for the services and facility installations we implement. In addition, we proactively carry out initiatives for the improvement of convenience and satisfaction among these employees through efforts such as the implementation of seasonal decorations and events.

Generating Prosperity in the Waterfront Subcenter

In cooperation with other Ariake South area businesses, we launched the "Club Ariake" area management liaison in 2014, and currently serve as the executive office. Through initiatives such as hosting various events, we strive to improve satisfaction among people working and studying in Ariake South area while also contributing to increasing the area's appeal.

What Tokyo Big Sight Can Do for a Sustainable Society

We formulated our CSR Basic Policy to detail our basic principle of fulfilling social responsibilities primarily through our business activities.

Based on this policy, we will engage in business activities while maintaining good relations with our stakeholders and contributes to achieving related SDGs and raising awareness among our employees about them.

Basic Principle of CSR Basic Policy

According to our management concept of "Contributing to society by promoting economic activities and regional development," we at Tokyo Big Sight Inc. are active primarily in business involving exhibition venues and buildings to fulfill our social responsibilities as good corporate citizens.



1 Creating Safe, Secure, Comfortable Environments



Tokyo Big Sight builds safe, secure, and comfortable environments by maintaining and strengthening our risk management system, including measures against large-scale disasters and infectious diseases, as well as providing facilities and services that take into account the needs of various visitors.

Development of a Safe and Secure Environment

At Tokyo Big Sight, we are developing the environment of our facilities with the aim of improving convenience for all users, including free Wi-Fi, barrier-free toilets, a prayer room, baby care rooms, and wheelchair rentals.



Large-Scale Disaster Countermeasures

We have carried out preparations to enable Tokyo Big Sight and the three buildings we own and manage to accept individuals unable to return to their homes in the event of a large-scale disaster and provide temporary shelter.



2 Environmental Conservation and Sustainable Business Practices



Tokyo Big Sight contributes to the realization of a sustainable society by promoting activities that take into account environmental conservation and sustainability while pursuing our businesses such as management of facilities and exhibitions.

CO₂ Reduction

We are carrying out CO₂ emission reduction initiatives such as conversion of indoor venue lighting to LED bulbs and greening of walls and rooftops.



Renewable Energy

We are promoting the use of renewable energy through initiatives such as the installation of solar panels on the roof of the South Exhibition Building and use of the generated power within the venue.



Reduction of Waste and Effective Utilization of Resources

In addition to the reuse of exhibition decoration materials which we have been implementing for some time, we are also carrying out other initiatives for reduction of waste and effective utilization of resources such as conversion of food waste products from venue restaurants into livestock feed and usage of accumulated rainwater.

3 Contributing to the Development of Local Communities



Tokyo Big Sight is contributing to improved value and further development of the Tokyo waterfront subcenter through our various business activities; specifically, we are creating lively communities, working in collaboration with nearby businesses, and improving the appeal of the community.

Participation in the Tokyo Waterfront City Association

In cooperation with neighboring businesses, we carry out a variety of activities such as joint disaster training, scenery beautification such as trash pickups and flower planting, and awareness color illuminations.



Tokyo International Projection Mapping Award

We support this award as a way to discover young spatial video creators and enhance the liveliness of the Ariake area.



4 Strong and Sound Organizational Structure



Tokyo Big Sight engages in business with a high sense of ethics and awareness of risks, seeking to develop environments where human resources are respected and individuals can fully put their abilities to use, with the aim of building a sound, solid, and resilient organizational structure.

Compliance

We have established a compliance committee to conduct internal audits on accounts, finances, and service.

Promoting a work-life balance

We support diverse lifestyles through flexible working hours including staggered shifts, and providing a full range of childcare and family care programs.

Outline

Name: Tokyo Big Sight Inc.
 Address: 3-11-1 Ariake, Koto-Ku, Tokyo
 Date of establishment: April 1, 1958
 Capital: ¥5,571 million
 Number of employees: 126

Management Concept

Contribute to society by promoting economic activities and regional development.

Management Policy

To establish the “Tokyo Big Sight” brand
 Through continuous innovation, we deliver high-quality hardware, software and experiences.

Executive Officers (as of June 27, 2025)

President & Representative Director	Hideo Kuga <small>(Former Director General of the Transportation Bureau of the Tokyo Metropolitan Government)</small>
Executive Vice President & CEO	Kazuharu Iwase <small>(Former Deputy Director General of Bureau of Industrial Labor Affairs of Tokyo Metropolitan Government)</small>
Executive Managing Director	Ryosuke Uematsu
Member of the Board	Haruhiko Kobayashi
Member of the Board	Kazuo Minami

Business Activities

- Management and operation of venues at Tokyo Big Sight (Tokyo International Exhibition Center)
- Organization and operation of trade fairs and exhibitions
- Management and operation of Ariake Park Building, TFT Building, and TIME24 Building
- Management and operation of the venue at Ariake GYM-EX (Ariake Exhibition Hall)

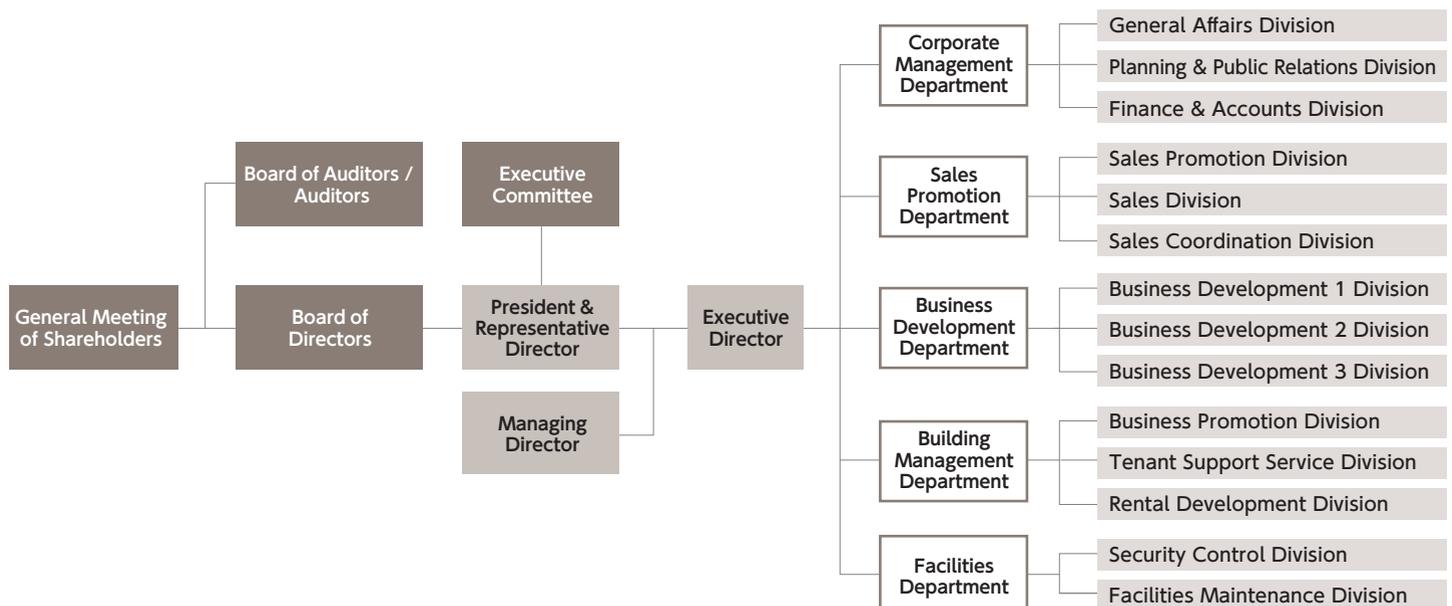
Action Standards

Let's create "The Encounter of a Lifetime" with a sophisticated flair!

1. "Visitor's Point of View" and "Sense of Speed" are the underlying themes of our services.
2. "Safety," "Reliability" and "Comfort" are the keywords in creating an environment that supports "The Encounter of a Lifetime."
3. We actively develop exhibitions that open up "New Business for Tomorrow."
4. We operate our organization through "Precise Understanding of the Current Situation," "Carrying out Bold Projects," "Action Supported by Organizing Power," and "Verification of Cost-Effectiveness."
5. Our operations are in full compliance with laws and regulations.

Member of the Board	Shinichi Tanaka
Auditor (full time)	Takashi Hirano
Auditor	Keita Kondo
Auditor	Takahide Yoshida
Auditor	Hitoshi Yamate

Corporate Structure (as of April 1, 2025)



Business Overview

(FY2024)

In FY2024, supported by the recovering Japanese economy, Tokyo Big Sight held various events throughout the year and welcomed visitors from abroad. In the Venue Operation Business, event hosting was booming, and our facilities were used for various purposes by many different promoters, resulting in favorable results such as new records for yearly total sales (Tokyo Big Sight, Ariake GYM-EX).

In the Exhibition Organization Business, we worked on numerous projects such as JIMTOF (Japan International Machine Tool Fair), which was held for the first time in two years, JA (Japan International Aerospace Exhibition), held

for the first time in eight years, and yearly events such as RISON TOKYO (Risk Control in Tokyo) and Tokyo Business Chance Expo.

In the Building Management Business, we increased opportunities for communication with resident tenants, strengthening relationships while simultaneously striving to understand and handle their needs. These efforts contributed to improved satisfaction rates. We also aimed for maintenance and improvement of occupancy rates and made efforts to provide flexible services in order to secure new tenants.

■ Information on Property and Profit / Loss

Category	81th Period FY2021	82th Period FY2022	83th Period FY2023	84th Period FY2024 (fiscal year under review)
Operating revenue (thousand yen)	17,962,636	20,354,818	21,957,854	24,720,703
Ordinary profit (loss) (thousand yen)	1,833,580	1,493,423	3,983,719	4,966,274
Profit (loss) (thousand yen)	1,214,789	(682,734)	2,774,229	3,416,344
Earnings (loss) per share (yen)	478	(268)	1,092	1,345
Total assets (thousand yen)	82,633,237	79,458,677	85,851,249	90,097,983
Net assets (thousand yen)	65,610,288	64,825,953	67,498,582	70,813,325

Note: Earnings (loss) per share is calculated based on the average total number of issued shares during the period, with the average number of shares of treasury stock during the period excluded.

History

March 1956	The Tokyo International Trade Fair Commission was established to host the Tokyo International Trade Fairs and other various trade fairs
April 1958	Tokyo International Trade Center Corp. was established to operate the Harumi Fairgrounds
March 1996	Harumi Fairgrounds were closed
April 1996	Tokyo Big Sight was inaugurated
May 1999	Tokyo International Trade Center Corp. completed the construction and commenced management and operation of the Ariake Park Building
April 2000	Tokyo International Trade Center Corp. integrated business with TOKYO FASHION TOWN CORPORATION and TIME 24 CO., LTD.
April 2003	Tokyo International Trade Center Corp. merged with Tokyo International Trade Fair Commission and changed its name to "Tokyo Big Sight Inc."
March 2006	Tokyo Big Sight Inc. completed the acquisition of TOKYO FASHION TOWN CORPORATION and TIME 24 CO., LTD.
January 2009	Tokyo Big Sight Inc. participated in Rinkai Holdings Group
October 2016	Completed the construction of the New East Exhibition Halls (East Hall 7 and East Hall 8) and launched operations
March 2019	Completed the construction of the Aomi Exhibition Halls (A Hall and B Hall) (operations terminated in December 2021)
June 2019	Completed the construction of the South Exhibition Halls (South Hall 1 to South Hall 4) and launched operations in July
May 2023	Opened Ariake GYM-EX (Ariake Exhibition Hall) reusing as the Ariake Gymnastics Centre which was used for the 2020 Tokyo Olympic Games